

Strategic questions prior to creating the SRE function [SREpath.com]

Is there a burning platform for moving towards SRE?

Burning platform refers to the dire consequences of not changing

Business issues

- Is there a financial cost associated with downtime or poor performance?
- Is there a regulatory requirement to demonstrate high service reliability?
- Do operating partners require you to demonstrate high reliability of service?

Technical issues

- Are your operations people hitting infrastructure roadblocks due to low or no coding skills?
- Is your infrastructure struggling to keep up with demand?
- Are your developers pumping out code with high technical debt?
- Is the architecture of the system an afterthought to feature delivery?
- Are your developers doing DIY with risky push-to-production practices?
- Do critical services and systems seem to be getting increasingly fragile?



Advice

Keep exploring Site Reliability Engineering seriously for your organization if you ticked at least one box in the *Business issues* section plus 1 or more *Technical issues* questions.



For the next question, please review these capabilities:

Core SRE capabilities

- observability
- incident response
- retrospectives (“postmortems”)
- test & release procedures

Ancillary SRE capabilities

- capacity planning
- tooling & platform development
- architecture reviews
- DevOps education
- chaos engineering*
- performance engineering*

** Note that most orgs with Chaos and APM capabilities have dedicated Chaos and Performance Engineers outside of SRE teams*

What is your current state of SRE?

1. We have lined up several engineers for SRE work who can execute on:

- 0-2 SRE capabilities
- 2-4 capabilities
- 4+ capabilities

2. We don't have an SRE team but have a Site Reliability Engineer

- hired recently
- working for 0-6 months
- working for 6+ months

3. We don't have any SREs

- but other engineers do partial SRE-like work e.g. observability
- there is no SRE-type work in place right now



Advice

If you ticked any checkboxes under #1, you're off to a reasonably good start.

If you ticked the "working for 6+ months" checkbox under #2, that's also a good start.

If you ticked other checkboxes, you will need to build a structure to get benefits from SRE.

Do you have buy-in from senior leadership e.g. CTO, CEO?

- Full support from senior leadership
- Partial buy-in, but they still need to see results
- Negative buy-in, we need to better sell the idea
- We haven't approached senior leadership yet



Advice

The higher you tick, the better chances you have of a successful SRE function. If you have ticked lower down the list, consider spending more time gaining buy-in. SRE requires a reasonably sized budget and engineer roster to pay dividends.

What is your timeline for developing an initial SRE function?

- Within the next 3 months
- 3-6 months from now
- 6+ months from now

Not sure yet



Advice

The sooner your timeline, the more meticulous capability planning you will need to ensure you don't waste any budget on trial-and-error initiatives.